

Revenue Budget Detail

Appendix 5

All Services

		2024-25	2025-26	2026-27
Managing Director/Director		Actual	Outturn	Budget
		£	£	£
Corporate Services				
A Pujol	Business Transformation Team	450,156	690,620	752,510
N Blaney	Communications	412,288	420,780	445,340
P Shears	Democratic Services	873,456	999,010	915,280
P Shears	Electoral Services	533,818	247,320	229,360
G Bryant	Finance	1,202,714	1,419,290	1,387,090
A Pujol	Human Resources	648,619	649,300	748,810
G Bryant	Internal Audit & Information Governance	222,687	252,230	282,020
P Shears	Legal	502,262	593,180	785,410
G Bryant	Procurement	39,019	41,880	44,410
P Shears	Strategic Leadership Team	502,296	500,030	506,010
		5,387,315	5,813,640	6,096,240
Strategic Place				
N Blaney	Building Control	- 81,753	- 238,230	31,220
A Pujol	Customer Services	791,633	899,910	969,480
N Blaney	Development Management	961,888	818,460	810,800
N Blaney	Economy & Assets	226,135	461,060	570,210
A Pujol	Housing	1,155,218	2,025,240	2,146,170
N Blaney	Parking	- 3,582,139	- 3,724,790	- 4,065,690
A Pujol	Revenues & Benefits	1,243,861	1,369,630	1,472,070
N Blaney	Spatial Planning	891,365	837,780	794,840
		1,606,209	2,449,060	2,729,100
Environment, Health & Wellbeing				
N Blaney	Community Safety	122,898	135,870	153,060
N Blaney	Environmental Health	1,243,471	1,532,320	1,463,520
A Pujol	Green Spaces & Active Leisure	1,124,032	1,200,270	1,224,360
A Pujol	Leisure	731,865	637,040	1,008,820
N Blaney	Licensing	- 38,639	- 38,440	- 64,460
A Pujol	Resorts	36,350	99,730	127,470
A Pujol	Waste, Recycling & Cleansing	7,712,158	6,858,800	7,612,490
		10,932,135	10,425,590	11,525,260
Total all services		17,925,659	18,688,290	20,350,600
Financing Items		1,480,971	- 992,480	- 870,010
Totals per actual/budget papers		19,406,630	17,695,810	19,480,590
Contributions to Capital		1,414,487	1,647,510	1,500,000
Totals per actual/budget papers		20,821,117	19,343,320	20,980,590

Notes:

There is a glossary of terms at the end of this appendix

Executive Member: Gary Taylor
Head of Service: Nigel Hunt
Activity Area: Building Control

		2024-25 Actual £	FTE	2025-26 Outturn £	FTE	2026-27 Budget £
	<u>EXPENDITURE</u>					
Employees	21.0	1,031,862	21.5	1,173,600	21.0	1,351,950
Property		35,340		17,500		37,260
Services & Supplies		153,668		147,590		145,520
Grant Payments		-		-		-
Transport		48,154		51,600		59,910
Leasing & capital charges		-		-		-
		1,269,024		1,390,290		1,594,640
	<u>INCOME</u>					
Sales		-		-		-
Fees & Charges	-	1,112,901	-	1,385,780	-	1,308,620
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges	-	237,876	-	242,740	-	254,800
Transfers from earmarked reserves		-		-		-
		- 1,350,776		- 1,628,520		- 1,563,420
Service Cost		- 81,753		- 238,230		31,220
Service cost - £'s per head of population	-	0.61	-	1.72		0.23

Executive Member: Peter Williams
Head of Service: Michelle Luscombe & Tracey Hooper
Activity Area: Business Transformation Team

		2024-25 Actual £	FTE	2025-26 Outturn £	FTE	2026-27 Budget £
	<u>EXPENDITURE</u>					
Employees	5.5	286,402	9.0	672,580	9.5	683,260
Property		16,485		15,160		20,640
Services & Supplies		147,836		112,900		48,440
Grant Payments		-		-		-
Transport		-		90		740
Leasing & capital charges		-		-		-
		450,724		800,730		753,080
	<u>INCOME</u>					
Sales		-		-		-
Fees & Charges		-		-		-
Property Income	-	567	-	570	-	570
Grants - income		-		-		-
Other income & recharges		-		5,880		-
Transfers from earmarked reserves		-		103,660		-
		- 567		- 110,110		570
Service Cost		450,156		690,620		752,510
Service cost - £'s per head of population		3.34		4.98		5.43

Executive Member:	David Palethorpe					
Head of Service:	Michelle Luscombe & Tracey Hooper	2024-25		2025-26		2026-27
Activity Area:	Communications	Actual		Outturn		Budget
	FTE	£	FTE	£	FTE	£
	<u>EXPENDITURE</u>					
Employees	5.0	228,094	5.0	260,600	5.0	229,440
Property		4,216		4,020		4,340
Services & Supplies		148,715		88,250		88,010
Grant Payments		153,450		159,710		147,850
Transport		100		200		700
Leasing & capital charges		-		-		-
		534,576		512,780		470,340
	<u>INCOME</u>					
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges	-	122,287	-	42,000	-	25,000
Transfers from earmarked reserves		-	-	50,000		-
		- 122,287		- 92,000		- 25,000
Service Cost		412,288		420,780		445,340
Service cost - £'s per head of population		3.06		3.04		3.21

Executive Member: Charles Nuttall
Head of Service: Tracey Hooper
Activity Area: Customer Services

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	18.5	629,402	19.0	740,400	20.5	808,680
Property		15,008		11,090		12,080
Services & Supplies		147,223		148,420		148,720
Grant Payments		-		-		-
Transport		-		-		-
Leasing & capital charges		-		-		-
		791,633		899,910		969,480
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges		-		-		-
Transfers from earmarked reserves		-		-		-
		-		-		-
Service Cost		791,633		899,910		969,480
Service cost - £'s per head of population		5.87		6.50		7.00

Executive Member: John Parrott
Head of Service: Charlie Fisher
Activity Area: Democratic Services

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	3.0	682,843	3.5	692,820	3.5	716,320
Property		6,980		6,210		6,760
Services & Supplies		142,143		251,570		144,890
Grant Payments		41,490		47,000		47,000
Transport		-		1,410		310
Leasing & capital charges		-		-		-
		873,456		999,010		915,280
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges		-		-		-
Transfers from earmarked reserves		-		-		-
		-		-		-
Service Cost		873,456		999,010		915,280
Service cost - £'s per head of population		6.48		7.21		6.61

Executive Member: Gary Taylor
Head of Service: Ian Perry
Activity Area: Development Management

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	30.0	1,787,775	27.5	1,688,640	30.5	1,490,400
Property		71,712		64,400		112,680
Services & Supplies		449,761		371,520		342,610
Grant Payments		-		-		-
Transport		11,444		16,440		18,570
Leasing & capital charges		-		-		-
		2,320,692		2,141,000		1,964,260
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges	-	1,021,370	-	1,167,430	-	1,118,460
Property Income		-		-		-
Grants - income	-	26,807		-		-
Other income & recharges	-	310,627	-	91,200	-	35,000
Transfers from earmarked reserves		-		63,910		-
		- 1,358,805		- 1,322,540		- 1,153,460
Service Cost		961,888		818,460		810,800
Service cost - £'s per head of population		7.14		5.91		5.85

Executive Member: David Palethorpe
Head of Service: Tom Phillips
Activity Area: Economy & Assets

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	30.0	1,184,908	30.5	1,555,370	31.0	1,607,420
Property		1,021,336		975,050		953,970
Services & Supplies		1,114,623		823,140		333,800
Grant Payments		90,263		213,360		5,030
Transport		3,690		6,070		7,510
Leasing & capital charges		-		-		-
		3,414,820		3,572,990		2,907,730
<u>INCOME</u>						
Sales	-	229	-	200	-	200
Fees & Charges	-	87,705	-	49,840	-	49,760
Property Income	-	2,227,780	-	2,032,350	-	2,025,080
Grants - income	-	378,914	-	418,330		-
Other income & recharges	-	494,057	-	589,610	-	262,480
Transfers from earmarked reserves		-		21,600		-
		- 3,188,685		- 3,111,930		- 2,337,520
Service Cost		226,135		461,060		570,210
Service cost - £'s per head of population		1.68		3.33		4.12

Executive Member: Richard Keeling
Head of Service: Phil Shears
Activity Area: Electoral Services

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	2.0	113,501	2.0	111,960	2.0	114,520
Property		51,024		32,740		9,250
Services & Supplies		544,323		456,610		107,540
Grant Payments		-		-		-
Transport		2,242		2,380		210
Leasing & capital charges		-		-		-
		711,090		603,690		231,520
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges	-	2,802	-	2,160	-	2,160
Property Income		-		-		-
Grants - income	-	7,580	-	1,100		-
Other income & recharges	-	166,891	-	353,110		-
Transfers from earmarked reserves		-		-		-
		- 177,273		- 356,370		- 2,160
Service Cost		533,818		247,320		229,360
Service cost - £'s per head of population		3.96		1.79		1.66

Executive Member: David Palethorpe
Head of Service: David Eaton
Activity Area: Environmental Health

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	21.0	955,681	21.0	1,190,920	22.0	1,174,870
Property		63,747		63,510		65,740
Services & Supplies		255,338		282,020		269,360
Grant Payments		2,927		-		-
Transport		24,010		29,240		32,880
Leasing & capital charges		12,329		27,500		27,500
		1,314,032		1,593,190		1,570,350
<u>INCOME</u>						
Sales	-	4,938	-	6,000	-	6,000
Fees & Charges	-	45,311	-	40,470	-	86,430
Property Income		-		-		-
Grants - income	-	2,215		-		-
Other income & recharges	-	18,098	-	14,400	-	14,400
Transfers from earmarked reserves		-		-		-
		- 70,561		- 60,870		- 106,830
Service Cost		1,243,471		1,532,320		1,463,520
Service cost - £'s per head of population		9.22		11.06		10.56

Executive Member: John Parrott
Head of Service: Gordon Bryant
Activity Area: Finance

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	19.0	1,035,473	20.0	1,295,450	21.0	1,272,770
Property		25,059		23,650		25,770
Services & Supplies		146,648		106,580		108,960
Grant Payments		-		-		-
Transport		253		90		320
Leasing & capital charges		-		-		-
		1,207,433		1,425,770		1,407,820
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges	-	4,719	-	6,480	-	20,730
Transfers from earmarked reserves		-		-		-
		- 4,719		- 6,480		- 20,730
Service Cost		1,202,714		1,419,290		1,387,090
Service cost - £'s per head of population		8.92		10.24		10.01

Executive Member: Peter Williams
Head of Service: Chris Braines
Activity Area: Green Spaces & Active Leisure

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	10.5	428,217	11.0	486,350	9.5	484,350
Property		1,055,970		998,660		1,089,410
Services & Supplies		476,489		455,550		250,540
Grant Payments		1,796		4,850		4,850
Transport		9,012		11,200		11,280
Leasing & capital charges		-		-		-
		1,971,484		1,956,610		1,840,430
<u>INCOME</u>						
Sales	-	4,538	-	4,530	-	4,500
Fees & Charges	-	337,498	-	311,110	-	319,520
Property Income	-	199,956	-	208,090	-	200,370
Grants - income	-	31,060	-	-	-	-
Other income & recharges	-	274,399	-	142,140	-	91,680
Transfers from earmarked reserves		-		90,470		-
		- 847,452		- 756,340		- 616,070
Service Cost		1,124,032		1,200,270		1,224,360
Service cost - £'s per head of population		8.34		8.66		8.84

Executive Member: Richard Buscombe
Head of Service: Jon Lloyd-Owen
Activity Area: Housing

		2024-25 Actual £	FTE	2025-26 Outturn £	FTE	2026-27 Budget £
	<u>EXPENDITURE</u>					
Employees	32.0	2,017,146	31.5	2,442,410	27.5	2,283,670
Property		396,812		535,870		474,250
Services & Supplies		1,716,000		1,746,890		1,674,990
Grant Payments		2,020,256		1,706,890		1,146,220
Transport		22,093		20,090		21,400
Leasing & capital charges		-		-		-
		6,172,307		6,452,150		5,600,530
	<u>INCOME</u>					
Sales	-	1,200	-	1,200	-	1,200
Fees & Charges	-	10,310	-	9,190	-	8,430
Property Income	-	1,607,682	-	1,531,320	-	1,530,050
Grants - income	-	3,191,030	-	2,520,020	-	1,810,000
Other income & recharges	-	206,867	-	152,610	-	104,680
Transfers from earmarked reserves		-		212,570		-
		- 5,017,090		- 4,426,910		- 3,454,360
Service Cost		1,155,218		2,025,240		2,146,170
Service cost - £'s per head of population		8.57		14.62		15.49

Executive Member: John Parrott
Head of Service: Tim Slater
Activity Area: Human Resources

		2024-25 Actual £	FTE	2025-26 Outturn £	FTE	2026-27 Budget £
	<u>EXPENDITURE</u>					
Employees	7.0	463,418	7.0	437,200	7.0	567,720
Property		19,274		20,270		19,820
Services & Supplies		165,142		191,630		161,070
Grant Payments		-		-		-
Transport		869		200		200
Leasing & capital charges		-		-		-
		648,702		649,300		748,810
	<u>INCOME</u>					
Sales	-	83	-	-	-	-
Fees & Charges	-	-	-	-	-	-
Property Income	-	-	-	-	-	-
Grants - income	-	-	-	-	-	-
Other income & recharges	-	-	-	-	-	-
Transfers from earmarked reserves		-		-		-
		- 83		-		-
Service Cost		648,619		649,300		748,810
Service cost - £'s per head of population		4.81		4.69		5.40

Executive Member: John Parrott
Head of Service: Gordon Bryant
Activity Area: Internal Audit & Governance

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	2.5	193,739	2.5	223,300	3.0	253,430
Property		9,806		9,260		10,080
Services & Supplies		19,142		20,230		19,070
Grant Payments		-		-		-
Transport		-		-		-
Leasing & capital charges		-		-		-
		222,687		252,790		282,580
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges		-	-	560	-	560
Transfers from earmarked reserves		-		-		-
		-		560		560
Service Cost		222,687		252,230		282,020
Service cost - £'s per head of population		1.65		1.82		2.04

Executive Member: John Parrott
Head of Service: Maxine Valentine
Activity Area: Legal

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	9.0	443,670	9.0	577,740	9.0	731,990
Property		13,037		12,310		13,400
Services & Supplies		93,397		97,480		90,570
Grant Payments		-		-		-
Transport		16		150		150
Leasing & capital charges		-		-		-
		550,120		687,680		836,110
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges	-	38,261	-	46,010	-	41,210
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges	-	9,598	-	9,490	-	9,490
Transfers from earmarked reserves		-	-	39,000		-
		- 47,859		94,500		50,700
Service Cost		502,262		593,180		785,410
Service cost - £'s per head of population		3.73		4.28		5.67

Executive Member: John Nutley
Head of Service: James Teed
Activity Area: Leisure

		2024-25 Actual £	FTE	2025-26 Outturn £	FTE	2026-27 Budget £
	<u>EXPENDITURE</u>					
Employees	55.0	1,777,572	55.0	2,126,700	54.0	2,159,250
Property		1,330,281		1,143,330		1,349,290
Services & Supplies		381,615		512,710		416,970
Grant Payments		15,000		15,000		15,000
Transport		4,272		4,150		3,820
Leasing & capital charges		3,420		4,190		3,040
		3,512,161		3,806,080		3,947,370
	<u>INCOME</u>					
Sales	-	6,572	-	10,140	-	6,890
Fees & Charges	-	2,595,390	-	2,938,910	-	2,756,610
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges	-	178,334	-	215,290	-	175,050
Transfers from earmarked reserves		-		4,700		-
		- 2,780,296		- 3,169,040		- 2,938,550
Service Cost		731,865		637,040		1,008,820
Service cost - £'s per head of population		5.43		4.60		7.28

Executive Member: David Palethorpe
Head of Service: David Eaton
Activity Area: Licensing

		2024-25 Actual £	FTE	2025-26 Outturn £	FTE	2026-27 Budget £
	<u>EXPENDITURE</u>					
Employees	3.0	150,095	3.0	145,950	3.0	148,630
Property		7,785		7,340		8,000
Services & Supplies		64,760		66,570		67,390
Grant Payments		-		-		-
Transport		14		270		270
Leasing & capital charges		-		-		-
		222,655		220,130		224,290
	<u>INCOME</u>					
Sales		-		-		-
Fees & Charges	-	261,294	-	258,570	-	288,750
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges		-		-		-
Transfers from earmarked reserves		-		-		-
		- 261,294		- 258,570		- 288,750
Service Cost		- 38,639		- 38,440		- 64,460
Service cost - £'s per head of population		- 0.29		- 0.28		- 0.47

Executive Member: David Palethorpe
Head of Service: David Eaton
Activity Area: Parking

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	9.0	318,466	10.5	347,280	9.0	363,500
Property		877,637		930,820		896,760
Services & Supplies		599,164		451,550		450,450
Grant Payments		-		980		980
Transport		3,559		4,290		4,290
Leasing & capital charges		13,105		23,800		23,800
		1,811,931		1,758,720		1,739,780
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges	-	5,191,052	-	5,380,020	-	5,659,810
Property Income	-	49,080	-	14,710	-	15,180
Grants - income		-		-		-
Other income & recharges	-	153,937	-	88,780	-	130,480
Transfers from earmarked reserves		-		-		-
		- 5,394,069		- 5,483,510		- 5,805,470
Service Cost		- 3,582,139		- 3,724,790		- 4,065,690
Service cost - £'s per head of population	-	26.57	-	26.88	-	29.34

Executive Member: John Parrott
Head of Service: Gordon Bryant
Activity Area: Procurement & Commissioning

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	1.0	57,321	1.0	75,170	1.0	76,490
Property		4,503		4,250		4,630
Services & Supplies		14,428		15,770		7,420
Grant Payments		-		-		-
Transport		-		60		60
Leasing & capital charges		-		-		-
		76,252		95,250		88,600
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges	-	37,233	-	53,370	-	44,190
Transfers from earmarked reserves		-		-		-
		- 37,233		- 53,370		- 44,190
Service Cost		39,019		41,880		44,410
Service cost - £'s per head of population		0.29		0.30		0.32

Executive Member: John Nutley
Head of Service: James Teed
Activity Area: Resorts

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	5.5	260,728	5.5	308,820	5.5	327,200
Property		101,365		75,350		65,500
Services & Supplies		102,212		111,160		96,920
Grant Payments		-		-		-
Transport		2,543		2,440		3,700
Leasing & capital charges		-		-		-
		466,848		497,770		493,320
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges	-	24,556	-	22,650	-	23,410
Property Income	-	396,590	-	348,150	-	340,790
Grants - income		-		-		-
Other income & recharges	-	9,352	-	24,540	-	1,650
Transfers from earmarked reserves		-		2,700		-
		- 430,498		- 398,040		- 365,850
Service Cost		36,350		99,730		127,470
Service cost - £'s per head of population		0.27		0.72		0.92

Executive Member: Richard Buscombe
Head of Service: Tracey Hooper
Activity Area: Revenues & Benefits

		2024-25 Actual £		2025-26 Outturn £		2026-27 Budget £
	FTE		FTE		FTE	
<u>EXPENDITURE</u>						
Employees	27.0	1,038,707	26.5	1,202,620	26.0	1,217,840
Property		93,853		85,130		93,850
Services & Supplies		774,004		883,040		844,610
Grant Payments		19,642,677		18,038,330		17,038,330
Transport		172		1,150		600
Leasing & capital charges		-		-		-
		21,549,412		20,210,270		19,195,230
<u>INCOME</u>						
Sales		-		-		-
Fees & Charges	-	261,260	-	232,000	-	232,000
Property Income		-		-		-
Grants - income	-	19,762,862	-	18,195,710	-	17,118,870
Other income & recharges	-	281,429	-	386,030	-	372,290
Transfers from earmarked reserves		-		26,900		-
		-20,305,551		-18,840,640		- 17,723,160
Service Cost		1,243,861		1,369,630		1,472,070
Service cost - £'s per head of population		9.23		9.89		10.62

Executive Member: Gary Taylor
Head of Service: Michelle Luscombe
Activity Area: Spatial Planning

		2024-25 Actual £	FTE	2025-26 Outturn £	FTE	2026-27 Budget £
	<u>EXPENDITURE</u>					
Employees	8.5	536,463	8.5	600,160	9.5	703,520
Property		11,017		10,650		11,330
Services & Supplies		361,023		392,440		129,190
Grant Payments		-		40,680		-
Transport		739		260		2,300
Leasing & capital charges		-		-		-
		909,242		1,044,190		846,340
	<u>INCOME</u>					
Sales		-		-		-
Fees & Charges		-		-	-	31,500
Property Income		-		-		-
Grants - income	-	17,877	-	60,680	-	20,000
Other income & recharges		-	-	41,710		-
Transfers from earmarked reserves		-	-	104,020		-
		- 17,877		- 206,410		- 51,500
Service Cost		891,365		837,780		794,840
Service cost - £'s per head of population		6.61		6.05		5.74

Executive Member: Richard Keeling
Head of Service: Phil Shears
Activity Area: Senior Leadership Team

		2024-25 Actual £	FTE	2025-26 Outturn £	FTE	2026-27 Budget £
	<u>EXPENDITURE</u>					
Employees	5.0	458,040	4.5	456,840	4.5	464,350
Property		19,049		17,520		19,090
Services & Supplies		23,086		24,060		19,720
Grant Payments		-		-		-
Transport		2,121		1,710		2,950
Leasing & capital charges		-		-		-
		502,296		500,130		506,110
	<u>INCOME</u>					
Sales		-		-		-
Fees & Charges		-		-		-
Property Income		-		-		-
Grants - income		-		-		-
Other income & recharges	-	-	-	100	-	100
Transfers from earmarked reserves		-		-		-
		-		- 100		- 100
Service Cost		502,296		500,030		506,010
Service cost - £'s per head of population		3.73		3.61		3.65

Executive Member: Peter Williams
Head of Service: Chris Braines
Activity Area: Waste, Recycling & Cleansing

		2024-25		2025-26		2026-27
		Actual		Outturn		Budget
	FTE	£	FTE	£	FTE	£
<u>EXPENDITURE</u>						
Employees	185.0	7,359,968	184.0	8,104,220	185.5	8,306,200
Property		670,058		725,170		797,390
Services & Supplies		1,330,862		1,543,910		1,691,670
Grant Payments		14,594		-		-
Transport		704,460		638,930		654,050
Leasing & capital charges		1,885,651		2,185,470		2,180,360
		11,965,594		13,197,700		13,629,670
<u>INCOME</u>						
Sales	-	968,675	-	790,220	-	597,420
Fees & Charges	-	1,578,693	-	1,607,910	-	1,712,350
Property Income	-	20,820	-	20,910	-	20,910
Grants - income	-	18,297	-	2,167,720	-	2,362,720
Other income & recharges	-	1,666,952	-	1,743,970	-	1,323,780
Transfers from earmarked reserves	-	-	-	8,170	-	-
		- 4,253,436		- 6,338,900		- 6,017,180
Service Cost		7,712,158		6,858,800		7,612,490
Service cost - £'s per head of population		57.21		49.50		54.94

Glossary

Column Headings

2024-25 Actual – the actual cost of the service for last year

2025-26 Outturn – the likely cost of the service for this year

2026-27 Budget – the budget proposed for the service for next year

FTE – the budgeted full time equivalent average permanent staff numbers for the year
The numbers ignore spend on agency staff/temporary staff and Members allowances

Expenditure

Employees – includes staff related costs such as salaries, training, recruitment and employee insurance

Property – all property related costs including rent, rates, utilities, repairs, maintenance, cleaning and property insurance (including central offices and depot costs)

Services and Supplies – covers the purchase of goods and services including items such as printing, stationery, contractors, postage, telephones, specialist fees & Strata

Grant Payments – specific payments for grants and rent subsidies including rent allowances, council tax benefit, councillors' community fund and rural aid

Transport – includes fuel, vehicle repairs and maintenance, travel and subsistence costs

Leasing - includes cost of vehicles and equipment subject to lease and/or rental agreement

Income

Sales – income from the sale of items including recycled materials

Fees & Charges – income generated from services where we charge a fee, including car parks, land charges, leisure, planning and building regulation

Grant Income – this identifies grants mainly toward specific costs such as rent allowances

Property Income – income related to property such as rent, rights and lettings

Other Income – income not covered by any of the above including contributions to costs